

Валерій Ільчук, Максим Чут, Христина Штирхун

**МЕХАНІЗМ ВАРТИСНО-ОРИЄНТОВАНОГО УПРАВЛІННЯ ФІНАНСАМИ
ПРОМИСЛОВИХ ПІДПРИЄМСТВ**

Valerii Ilchuk, Maksym Chut, Khrystyna Shtyrkhun

**МЕХАНИЗМ СТОИМОСТНО-ОРИЕНТИРОВАННОГО УПРАВЛЕНИЯ
ФИНАНСАМИ ПРОМЫШЛЕННЫХ ПРЕДПРИЯТИЙ**

Valerii Ilchuk, Maksym Chut, Khrystyna Shtyrkhun

**MECHANISM OF COST-ORIENTED FINANCIAL MANAGEMENT OF
INDUSTRIAL ENTERPRISES**

In the context of globalization and increasing competition, there is a need for continuous improvement of the financial management system of industrial enterprises as the main component of the effective functioning of domestic production, in particular industry, which is the basis of the country's production potential. Sustainable economic growth, increasing financial potential and competitiveness of domestic enterprises in domestic and foreign markets depend on the effectiveness of management decisions, which can be most effectively done through the introduction of cost-oriented financial management which means a set of organizational and managerial measures aimed at increasing their value, which is ensured by increasing the efficiency of financial operations in the areas of operational, financial, investment activities.

The article considers the conditions of formation and implementation of the system of cost-oriented financial management of industrial enterprises, examines the effectiveness of cost-oriented management tools and other components that form the structure of the relevant management mechanism. The content and essence of the components, their functional properties that ensure the effective functioning of this mechanism have been revealed. The components of the subsystems of the specified mechanism are the following: cost-oriented controlling; cost-oriented budgeting; centers of financial responsibility; management accounting tools; management analysis; forensic procedure and information support subsystem. Depending on the concentration of efforts on the main activities of the industrial enterprise, which form the financial resources, namely: operational, financial and investment, the options of financial strategies have been considered, which can be implemented by cost-oriented management mechanism based on the goal and objectives due to the starting performance of the enterprise as an object of management.

The efficiency of introduction of the mechanism of cost-oriented management into practice of financial and economic activity of the industrial enterprise has been also considered.

Keywords: industrial enterprise; cost-oriented management mechanism; financial and economic activities; economic efficiency; financial activity; investment activity; operational activity.

References

1. Kostyrko, L. A. et al. (2019). *Vartisno-oriientovane upravlinnia finansamy pidpryiemstv [Cost-oriented management of corporate finance]*. SNU named after. V. Dal.
2. Dovhan, L. P., Surzhenko, A. V. (2017). Otsinka vartosti biznesu v umovakh vprovadzhennia vartisno-oriientovanoho upravlinnia finansamy pidpryiemstv [Estimation of business value in terms of implementation of cost-oriented financial management of enterprise]. *Ekonomichnyi visnyk universytetu – Economic Bulletin of the University*, 33(1), pp. 293–302.
3. Kostyrko, L. A., Kuksa, I. M. (2018). Priorytety formuvannia mekhanizmu vartisno-oriientovanoho upravlinnia finansamy pidpryiemstv [Priorities of formation of the mechanism of cost-oriented management of enterprise finances]. *Chasopys ekonomichnykh reform - Journal of Economic Reforms*, 2, pp. 58–65.

4. Kravchenko, T. (2015). Resursne zabezpechennia vartisno-oriientovanoho upravlinnia pidprijemstvamy [Resource provision of cost-oriented management of enterprises]. *Visnyk Kyivskoho natsionalnogo universytetu imeni Tarasa Shevchenka. Ekonomika – Bulletin of the Taras Shevchenko National University of Kyiv. Economy*, 5, pp. 34–38.
5. Kreidych, I. M., Haharin A. O. (2016). Problemy vartisno-oriентованого управління розвитком підприємства [Problems of cost-oriented management of enterprise development]. *Ekonomichni visnyk Natsionalnogo tekhnichnogo universytetu Ukrayni «Kyivskyi politekhnichnyi instytut» – Economic Bulletin of the National Technical University of Ukraine «Kyiv Polytechnic Institute»*, 13, pp. 208–212.
6. Milinchuk, O. V. (2016). Efektyvnist vartisno-orientovanoho upravlinnia: kliuchovi pokaznyky [Efficiency of cost-oriented management: key indicators]. *Visnyk Zhytomyrskoho derzhavnoho tekhnolohichnogo universytetu. Seriia: Ekonomichni nauky – Visnyk of Zhytomyr State Technological University. Series: Economic Sciences*, 1, pp. 6–96.
7. Stalinska, O. V. (2015). Problemy vartisno-orientovanoho upravlinnia v sferi metalurhiinoho vyrobnytstva [Problems of cost-oriented management in the field of metallurgical production]. *Formuvannia rynkovykh vidnosyn v Ukrainsi – Formation of market relations in Ukraine*, 4, pp. 232–239.
8. Starostenko, H., Surzhenko, A. (2016). Vartisno-orientovane upravlinnia finansamy v suchasnykh realiakh vedennia biznesu v Ukrainsi [Cost-oriented financial management in the realities of doing business in Ukraine]. *Problemy i perspektyvy ekonomiky ta upravlinnia - Problems and prospects of economics and management*, 3, pp. 178–186.
9. Poddierohin, A. M. (Ed.). (2013). *Finansy pidprijemstv [Finance of enterprises]*. KNEU.
10. Chepka, V. V., Pavliuk, T. S. (2016). Problemy ta perspektyvy vprovadzhennia vartisno-orientovanoho upravlinnia na vitchyznianykakh pidprijemstvakh [Problems and prospects of implementation of cost-oriented management in domestic enterprises]. *Prychornomorski ekonomichni studii – Black Sea Economic Studies*, 10, pp. 234–238.
11. Yaremko, I. I. (2017). Ekonomichnyi instrumentarii vartisno-orientovanoj kontseptsii upravlinnia [Economic tools of cost-oriented management concept]. *Visnyk Natsionalnogo universytetu «Lvivska politekhnika» – Bulletin of the National University «Lviv Polytechnic»*, 862, pp. 288–296.
12. Berzin, P., Shyshkina, O., Kuzmenko, O., Yarovenko H. (2018). Innovations in the Risk Management of the Business Activity of Economic Agents. *Marketing and Management of Innovations*, 4, pp. 221–233.
13. Shyshkina, O., Kalchenko, O. (2018). Methodological principles of the analysis and risk assessment of the environment in the process of planning the development of real economy sector subjects. *Problems and prospects of economics and management*, 2, pp. 24–31.

Ільчук Валерій Петрович – доктор економічних наук, професор, професор кафедри фінансів, банківської справи та страхування, Чернігівський національний технологічний університет (вул. Шевченка, 95, м. Чернігів, 14035, Україна).

Ільчук Валерий Петрович – доктор экономических наук, профессор, профессор кафедры финансов, банковского дела и страхования, Черниговский национальный технологический университет (ул. Шевченко, 95, г. Чернигов, 14035, Украина).

Ilchuk Valerii – Doctor of Economics, Professor, Department of Finance, Banking and Insurance, Chernihiv National University of Technology (95 Shevchenka Str., 14035 Chernihiv, Ukraine).

E-mail: ivp5@ukr.net

ORCID: orcid.org/0000-0003-4844-1326

ResearcherID: F-4864-2016

Чут Максим Анатолійович – аспірант кафедри фінансів, банківської справи та страхування, Чернігівський національний технологічний університет (вул. Шевченка, 95, м. Чернігів, 14035, Україна).

Чут Максим Анатольевич – аспирант кафедры финансов, банковского дела и страхования, Черниговский национальный технологический университет (ул. Шевченко, 95, г. Чернигов, 14035, Украина).

Chut Maksym – PhD student of the Department of Finance, Banking and Insurance, Chernihiv National University of Technology (95 Shevchenka Str., 14035 Chernihiv, Ukraine).

E-mail: maxchut@gmail.com

ORCID: https://orcid.org/0000-0002-7316-7579

ResearcherID: X-9940-2018

Штирхун Христина Ігорівна – кандидат економічних наук, доцент кафедри фінансів, банківської справи та страхування, Чернігівський національний технологічний університет (вул. Шевченка, 95, м. Чернігів, 14035, Україна).

Штирхун Кристина Игоревна – кандидат экономических наук, доцент кафедры финансов, банковского дела и страхования, Черниговский национальный технологический университет (ул. Шевченко, 95, г. Чернигов, 14035, Украина).

Shtyrkhun Khrystyna – PhD in Economics, Associate Professor, Department of Finance, Banking and Insurance, Chernihiv National University of Technology (95 Shevchenka Str., 14035 Chernihiv, Ukraine).
E-mail: khrystyna.shtyrkhun@gmail.com
ORCID: <http://orcid.org/0000-0001-7614-2572>
ResearcherID: F-4333-2016